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February 6, 2017

Mr. Alfred Okot Okidi
Permanent Secretary
Ministry of Water and Environment
Kampala

Dear Mr. Okidi,

***Uganda Pilot Program for Climate Resilience (PPCR) Second Technical
Joint Mission, October 10 – 14, 2016***

Mission Findings and Recommendations

Following the Second Technical Joint Mission of the PPCR, convened by the Government of Uganda, we express our gratitude to the Ministry of Water and Environment (MWE) and collaborating partners for the support and facilitation accorded the mission. The mission is particularly grateful for the guidance received from Hon. Mary Goretti Kitutu, State Minister for Water and Environment who represented the Minister of Water and Environment.

Details of the mission findings are contained in the attached aide memoire; however, highlighted below are the key findings, agreements, and recommendations:

- i) The mission is pleased to note that significant progress has been made in the preparation of the Strategic Program for Climate Resilience (SPCR) document including development of the PPCR project concepts.
- ii) The mission found that consensus and broad support has emerged regarding the identified SPCR investment thematic areas and identified projects which, have been aligned with Uganda's Vision 2040, Second National Development Plan, the National Climate Change Policy, the Nationally Determined Contributions, and the key sector strategies.
- iii) The Mission noted that the PPCR funding to finance the projects and programs proposed in the SPCRs from the Climate Investment Funds (CIFs) remains uncertain; thus, it was agreed that the Government and Multilateral Development Banks (MDBs) will actively seek resources from other bilateral or multilateral sources to fund the investment plans. In addition, the MDBs will seek to leverage financing from their own resources to increase the scale and impact of the proposed investment projects.
- iv) It was agreed that the SPCR will be formally submitted to the CIF-PPCR Sub-Committee for its June 2017 meeting.

- v) It was also agreed that the Forest Investment Plan, being prepared simultaneously by the MWE with support from the CIF, will be submitted at the same time as the SPCR to enhance synergy between the two investment plans, specifically for the proposed joint projects.

We look forward to continued collaboration with the Government of Uganda and to a successful outcome of this SPCR preparation process.

Yours Sincerely,



Jeremiah Mutonga
Resident Representative



Christina Malmberg Calvo
Country Manager

cc: Hon. Sam Cheptoris
Minister
Ministry of Water and Environment
Kampala

Hon. Mary Goretti Kitutu
Minister of State for Water and Environment (Environment)
Ministry of Water and Environment
Kampala

Mr. Keith Muhakanizi
Permanent Secretary/Secretary to the Treasury
Ministry of Finance, Planning and Economic Development
Kampala

Mr. Pius Wakabi Kasajja
Permanent Secretary
Ministry of Agriculture, Animal Industry and Fisheries
Entebbe

Ms. Dorcas W. Okalany
Permanent Secretary
Ministry of Lands, Housing and Urban Development
Kampala

Mr. John Genda Walala
Acting Permanent Secretary
Ministry of Local Government
Kampala



Mr. Paul Mafabi
Director, Directorate of Environmental Affairs
Ministry of Water and Environment
Kampala

Mr. Festus Luboyera
Executive Director
Uganda National Meteorological Authority (UNMA)
Ministry of Water and Environment
Kampala

Ms. Jennifer Semakula Musisi
Executive Director
Kampala Capital City Authority
Kampala

Mr. Charles Ogol
Acting Commissioner, Aid Liaison Department
Ministry of Finance, Planning and Economic Development
Kampala

Mr. Samuel Otuba
Commissioner, Policy and Planning
FIP National Focal Point
Ministry of Water and Environment
Kampala

Mr. Chebet Maikut
Ag. Commissioner, Climate Change Department
PPCR National Focal Point
Ministry of Water and Environment
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Mr. Fred Twesiime
Acting Assistant Commissioner – Aid Liaison Department
Ministry of Finance, Planning and Economic Development
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Mr. Moses Ssonko
Senior Economist /Water and Environment Desk Officer
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Ms. Shawna Hirsch
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Ms. Jalia Kobusinge
Operations Advisor
EU Delegation to Uganda
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Mr. Robert Towers
Development Partners' Thematic Group on Climate Change
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PILOT PROGRAM FOR CLIMATE RESILIENCE (PPCR)

SECOND TECHNICAL JOINT MISSION

AIDE-MEMOIRE

Kampala, Uganda

10 – 14 October, 2016

**UGANDA
PILOT PROGRAM FOR CLIMATE RESILIENCE (PPCR)
SECOND TECHNICAL JOINT MISSION**

10 – 14 OCTOBER, 2016

A. Introduction

1. A Second Joint Technical Mission for the Pilot Program for Climate Resilience (PPCR) was held from October 10th - 14th 2016 in Kampala at the request of the Government of Uganda. The mission was led by the Government of Uganda, through the Permanent Secretary for the Ministry of Water and Environment (MWE), with the participation of the African Development Bank (AfDB) and the World Bank (WB) as the Multilateral Development Banks (MDB) supporting Uganda's PPCR agenda. Representative of the Climate Investment Funds (CIF) Administrative Unit (AU) joined the mission. The Mission built on the work undertaken by earlier joint missions of the GoU and the MDBs to advance the preparation of Uganda's Strategic Program for Climate Resilience (SPCR), including: the Joint Scoping Mission of 19th – 23rd October, 2015, the Joint Technical Mission of 16th – 25th, March 2016, and the First Joint Mission of 13th – 24th June, 2016. This mission was preceded by a Technical Mission of the AfDB held from October 4th to 7th, 2016 during which national stakeholder consultations were held to review and discuss the draft Strategic Program for Climate Resilience (SPCR) documents and the proposed investment projects. The mission also reviewed the disbursement and procurement activities of the PPCR preparatory grant received by the Government of Uganda.

2. The mission team members included Ms. Siham Mohamed Ahmed (Principal Natural Resources Management Specialist, AfDB Uganda PPCR Focal Point), Mr. Aziz Bouzaher, (Lead International Climate Change and Environment Consultant); Mr. Ambrose Sunya Oroda (Environmental Specialist-Consultant), and Mr. Robert Nabanyumya (Forestry Specialist-consultant), all from the African Development Bank. The mission also included Mr. Ross Hughes (Sr. Natural Resources Management Specialist, IBRD Uganda PPCR Focal Point), Ms. Susan Tambi Matambo (Environment Specialist), Ms. Lesya Verheijen (Sr. Operations Officer, Consultant), and Mr. Paul Asiimwe (Forestry and Climate Change Specialist, Consultant) from the World Bank. Ms. Regina Nesiama, Operations Analyst from CIF-AU and representatives of the Food Agriculture Organization (FAO) also joined the mission. The mission was held in parallel with the Forest Investment Program (FIP) Joint mission in order to enhance synergies and develop selective joint project concepts.

3. The Mission wishes to express its gratitude to the Government of Uganda, in particular the MWE for its organization and leadership in all mission meetings, as well as the courtesy they extended to partner institutions and the cooperation and collaborative approach adopted during the mission. The conclusions and recommendations of the Mission are summarized in this Aide Memoire. The CIF's rules require public disclosure of mission Aide Memoires, and in this regard the Government has consented to classify this Aide-Memoire as public. The Aide Memoire will be disclosed by the CIF Administration Unit, the AfDB, and the WB on their websites accordingly

B. Mission Objectives

4. The main objective of this mission was to support/assist the Government of Uganda in advancing the development of the SPCR and to ensure that its content and quality meet the standards set forth in the PPCR funding criteria and guidelines.

5. The specific objectives of the Mission were to: (i) refine and finalize the SPCR results framework; (ii) review and refine the concept notes for the SPCR and joint SPCR-FIP investment projects (including components, activities, geographical locations, and estimated cost); (iii) agree on institutional and coordination arrangements for implementation of the SPCR and joint SPCR-FIP investment projects; (iv) agree on financing options for implementation of the SPCR and joint SPCR-FIP investment projects including; financing through the CIF and other climate change funding mechanisms including the Green Climate Fund (GCF), bilateral programs, government resources and the private sector; (v) refine the SPCR document with updated information and agreed actions; and, (vi) update the roadmap for finalization and submission of the SPCR to the CIFAU.

C. Context

6. Uganda submitted its expression of interest as a recipient of the PPCR and FIP Climate Investment Funds in March 2015 and was accepted as a CIF grant recipient country in May 2015.

Preparation Grant. A grant of US\$1.5 million was approved in January 2016 by the PPCR Sub-Committee to support Uganda to prepare its SPCR. This grant is channelled through the AfDB, as the lead MDB for Uganda PPCR. The grant agreement was signed on 14th July, 2016.

D. Key Mission Findings

7. **Preparation Grant Funds Disbursement and Activities:** The government opened a Special Account and received the first disbursement amount of US\$268,541.00 in October 2016.

8. The “No Objection” for the procurement of consultancy services for the National Technical Assistance for Natural Resources, National Technical Assistance for Urban Resilience, National Technical Assistance for Knowledge Management and the International Technical Assistance has been approved by the AfDB for the individual consultants and procurement has been initiated.

9. Terms of reference for all proposed technical studies (Annex A) have been developed by the government and are undergoing reviews by the MDBs for approval and clearance. These terms of reference will also receive technical input from the relevant ministries and agencies.

10. **Progress on the preparation of the SPCR:** The mission noted that significant progress has been made in the preparation of the SPCR document, and that a 3rd draft was shared with the stakeholders for review and comments.

11. Provisionally, it is estimated that the SPCR implementation will cost US\$200 million, with possible financing anticipated to be through various sources including: a US\$50 million

grant contribution from CIF (if funds are made available); a USD100million from GCF (to be requested); and co-financing (to be estimated) from Government, multilateral, bilateral, private and NGO partner sources.

12. **Stakeholder engagements** and consultations are on-going and major consultations are expected to be concluded by the end of November 2016. The mission found that consensus and broad support is emerging regarding the identified SPCR investment areas and that they are aligned with Uganda's Vision 2040, the Second National Development Plan (NDPII), the National Climate Change Policy, the Nationally Determined Contribution (NDC), and key sector strategies.

13. The Policy and Planning Department of the MWE and the Forest Sector Support Department, the national focal points for the FIP and REDD+, collaborate closely with the CCD which is spearheading the SPCR preparation. The mission found that through various consultations held, synergies and potential investment actions have been identified between the SPCR and FIP, in particular in relation to resilient landscapes and watershed management, charcoal value chains and cooking energy demand in urban environments, as well as institutional capacity building, governance, and transparency.

E. Mission Activities

14. The Mission's initial meeting was opened by the Undersecretary in the Ministry of Water and Environment, Mr. Charles Esimu Okuraja, representing the Permanent Secretary (MWE) who was on mission abroad. The opening session was attended by a team of officials from the MWE, including Mr. Chebet Maikut (Ag. Commissioner for the Climate Change Department and PPCR National Focal Point), Mr. Samuel Otuba (Commissioner for Policy and Planning at MWE and FIP National Focal Point), Mrs. Margaret Athieno Mwebesa (Assistant Commissioner for the Forest Sector Support Department and the National Focal Point for REDD+), as well as other government officials.

15. The Mission team held working sessions with several government and non-governmental organization officials. A detailed list of the people with whom the Mission met is given in Annex B.

16. The Mission had an opportunity to brief the Hon. Minister of State for Environment, Hon. Dr. Mary Goretti Kitutu who represented the Senior Minister for Water and Environment, currently on government mission abroad. The Minister expressed her gratitude for the selection of Uganda as a CIF recipient country, and confirmed the Government's support for the thematic areas and investment projects which have been identified by stakeholders; including agriculture, water catchment management, hydro-meteorological data and information, and institutional capacity building to address the challenges of climate change. The Minister underscored the importance of addressing the issues of deforestation and forest degradation. In addition, the minister stressed the need to integrate the SPCR and FIP Investment Plan (IP) with other on-going initiatives such as the establishment of a land information system as well as the continued efforts on protection of the central and local forest reserves. Finally, the minister reiterated the political will on the part of the Government to move both the PPCR and FIP programs forward.

17. During his meeting with the mission, the MWE Undersecretary stressed the importance of continued close collaboration in the preparation of both the PPCR and FIP programs and

emphasized the need to explore and exploit synergies between PPCR and FIP and their inter-linkages to key national development strategies. He further emphasized that addressing climate change and deforestation through the proposed plans would have transformational sustainable economic development impacts, including improving livelihood resilience and reducing poverty. He also pointed out that the government was pleased that the SPCR was being implemented in alignment with the NDP II, the NDC, and other sector priorities. He reiterated the government's commitment to finalize consultations and submit both the SPCR and FIP plans as early as possible, but without compromising quality.

18. In addition, this mission also met with Mr. John Ogol, Assistant Commissioner in the Ministry of Finance, along with the Green Climate Fund (GCF), Global Environment Facility (GEF), and Adaptation Fund Focal points. The Assistant Commissioner reaffirmed the Government's commitment to address climate change. He indicated that climate change has been identified as a cross-cutting issue to be reflected in the budget of all Ministries, Departments and Agencies, in the current budget cycle under preparation. The Ministry's GCF Focal point agreed that the sectors and investments identified in the PPCR SPCR and FIP IP are consistent with priorities identified in the recently ratified Paris agreement and follow the NDC of Uganda. The Ministry appealed to the CIFs and its donors to make funds available to fund the investments proposed in the SPCR and IP, and, confirmed that they will work closely with the MWE in preparing both strategies, so that they can be used concurrently for other fundraising activities.

F. Agreed Actions and Next Steps

19. **Submission of final SPCR:** It was agreed that the SPCR will be formally submitted to the CIF-PPCR Sub-Committee for its June 2017 meeting., and that a request will be made to the CIF AU to schedule a progress report presentation by the Government at the upcoming December 2016 PPCR Sub-Committee meeting. The updated roadmap is given in Annex C.

20. **Joint FIP and SPCR Projects:** The Mission and the Government agreed that the two projects identified by stakeholders during the June 2016 Joint Mission (*Forest watershed/ landscape management and restoration in the Albert WMZ and Sustainable catchment management through integrated land use to improve forest cover, agriculture production and reduce poverty in the Kyoga Basin and Upper Nile WMZs*) which have both SPCR and FIP implementation components, will be reflected accordingly and be identical in both the SPCR and the FIP IP. In addition, the two technical teams (drafting the SPCR and the FIP IP) will work together on developing a single capacity building project that encompasses the capacity building and policy work required under both plans.

21. As part of refining the SPCR document, the Mission and the Government noted the need to better incorporate the cross cutting issues of gender, health, and the role of non-state actors, as well as sectoral issues related to fisheries.

22. In addition to reflecting the inputs received during this mission (including updates to the investment concept notes and the results framework), the Mission and the Government agreed that the CCD will convene a workshop of all relevant stakeholders at the end of January 2017 to further refine and finalize the SPCR before submission.

23. It was also agreed that there is a need for further consultations with relevant ministries and departments to firm up the sectoral investment programs/projects and to solidify buy-in and ensure long term sustainability of the program.

24. The mission agreed on the three strategic pillars (SP) underlying the SPCR investments: (i) catalyzing investments for improved rural resilience and food security (SP1); (ii) improving resilience of urban communities and infrastructure (SP2); and (iii) strengthening the capacity to manage climate variability and change (SP3). The three SPCR strategic pillars are based on the five priority thematic areas identified by stakeholders: (i) enhancing climate smart agricultural approaches in specific areas targeting key agriculture crops (SPI); (ii) building the resilience of rural communities through improved watershed management and enhanced water supply, storage, and utilization (SPI); (iii) strengthening climate resilience of communities and infrastructure in some identified urban centers in Uganda (SPII); (iv) strengthening hydro-met monitoring networks, data and advisory services (SPIII); and (v) enhancing institutional capacity in climate change coordination and mainstreaming (SPIII).

25. **Institutional arrangements for implementing the SPCR:** The Mission and the Government broadly agreed on an overall implementation architecture involving (a) oversight by the Policy Committee on Environment (PCE) at the Cabinet level, (b) at the implementation level, oversight and coordination will be by the National Climate Change Advisory Committee (NCCAC), and (c) actual implementation of the investment programs will be by Project Management Units (PMU) mainstreamed in the relevant coordinating departments or ministries. Consistent with the requirements of the National Climate Change Policy, the MWE's CCD will be responsible for inter-project coordination and results monitoring and reporting for the entire program.

26. It was reconfirmed that because the SPCR is a major potential contributor to Uganda's National Climate Change Program, its financing be part of the country's overall long-term financing framework for climate action.

27. It was further agreed that a joint mission will take place in February 2017 to review and finalize the SPCR document followed by a final internal review and approval within the Government which will include a final national validation workshop.

G. CIF Participation in the Mission

28. The Government and the MDBs welcomed the participation of the CIF AU in the Mission, and noted that the participation of the CIF AU staff member helped clarify a number of issues raised with regard to the submission processes and timelines, and also provided a reference to emerging lessons from other countries' SPCRs implementation.

29. The CIF's participation in this mission highlighted the fact that the global community is eager to learn lessons from Uganda's SPCR, especially since Uganda is one of the countries that was selected for three out of the four CIF funding programs, including the Scaling-Up Renewable Energy Program (SREP) for which preparation of an IP was approved in November, 2015.

ANNEX A.: LIST OF ANALYTICAL STUDIES

NO	TITLE OF THE ANALYTICAL STUDY
1.	Strengthening Hydro-meteorological Services and Early Warning Systems in Uganda - Review and Piloting of last-mile connectivity options, prepare UNMA for cloud computing and assessment of economic benefits of weather forecasting.
2.	Building the resilience of the rural Communities through improved conservation and protection of catchment areas and improving water supply, storage and utilization
3.	Strengthening Climate Change Resilience of Communities and Infrastructure in major Urban Centres In Uganda
4.	Assessment of the viability of agricultural insurance as a Climate Resilient Agricultural practice - Review of opportunities, challenges and development of the viability of agricultural insurance systems in Uganda
5.	Climate resilient landscapes: Assessment of sites and opportunities for catchment-level investments for adaptation to and mitigation of climate change
6.	Assessment of Information Gaps and Opportunities for Strengthening of the National Climate Change Resource Centre and Knowledge Management System (KMS)
7.	Review of Individual and institutional capacity needs and design possible capacity strengthening activities in climate resilience, as well as assessment of legal and policy gaps in planning, implementation and monitoring of climate resilience actions.

ANNEX B. LIST OF PERSONS MET

NO	NAME	INSTITUTION	DESIGNATION
1.	Hon. Dr. Mary Goretti Kitutu	Ministry of Water and Environment	State Minister for Environment
2.	Mr. Charles Esimu Okuraja	Ministry of Water and Environment	Undersecretary (Representative of the Permanent Secretary)
3.	Mr. Paul Mafabi	Ministry of Water and Environment	Director Environment Affair
4.	Mr. Chebet Maikut	Ministry of Water and Environment, Climate Change Department	Ag. Commissioner Climate Change Department/PPCR Focal Person/ UNFCCC NFP
5.	Mr. Samuel Otuba	Ministry of Water and Environment	FIP Focal Point
6.	Mr. Godfrey Mujuni	Uganda National Meteorological Authority (UNMA)	Manager
7.	Mr. Leo Mwebembezi	Directorate of Water Resources Management	Principal Water Officer
8.	Ms. Margaret Athieno Mwebesa	Ministry of Water and Environment,	Assistant Commissioner, National Focal Point for REDD+, MWE
9.	Mr. Muhammad Semambo	Climate Change Department MWE	Senior Climate Change Officer – Adaptation/
10.	Mr. Bob Natifu	Climate Change Department MWE	Principal Climate Change Officer
11.	Mr. Stephen Muwaya	Ministry of Agricultural Animal Industry and Fisheries	SLM National Program Coordinator.
12.	Ms. Damalie Nyamate	Kampala Capital City Authority	
13.	Eng. Richard Cong	Ministry of Water and Environment	Commissioner Water for Production
14.	Ms. Atuhaire Evelyn	Ministry of Water and Environment, FSSD	Economist
15.	Mr. Mark Infield	Ministry of Water and Environment	Technical Advisor, Directorate of environment affairs
16.	Mr. Alex Muhwezi	Forestry Sector Support Services	Local Technical Advisor (FIP/REDD+)
17.	Mr. Valence Arinaitwe	Forestry Sector Support	Senior Forestry Officer

		Services	
18.	Mr. Issa Katwesige	Forestry Sector Support Services	Senior Forestry Officer
19.	Mr. Martin Ojok	Ministry of Water and Environment, Climate Change Department	Climate Change officer Adaptation
20.	Mr. Xavier Nyindo Mugumya	National Forestry Authority	Climate Change Focal Person/Alternate National REDD+ Focal Point
21.	Robert Bakiika	Deputy Executive Director EMLI	Environment management Livelihood improvement
22.	Mr. John Diisi	NFA	Coordinator GIS
23.	Mr. Kapere Richard	Uganda Wild life Authority	Planning Coordinator/ Climate Change Focal Point
24.	Mr. George Kaija	WWF	Forest Governance Officer
25.	Mr. Bintoora K Adonia	UWA	Senior Manager CBWE
26.	Grit Techel	FAO	Consultant
27.	Dr. Callist Tindimugaya	Ministry of Water and Environment	Commissioner Water Resources Regulation
28.	Ms. Corilda Nakyeyune	IUCN	Senior Programme Officer
29.	Ms. Tasila Banda	UNDP	Technical
30.	Mr. Sebuyira John	Ministry of Lands Housing and Urban Development	Principal Urban Development Officer
31.	Sergio Innocente	FSSD	Technical Advisor, FAO-REDD+ at the FSSD
32.	Faustine Zoveda	FAO	FLR Mechanism
33.	Mr. Dennis Kavuma	Uganda Timber Growers Association	General Manager
34.	Mr. Andrew Masaba	Ministry of Finance	Senior Economist, MOFPED
35.	Mr. Samson Muwanguzi	Ministry of Finance, MOFPED	Ministry of Finance, MOFPED
36.	Mr. John Ogol	Ministry of Finance	Assistant Commissioner, MOFPED
37.	John Begumana	FAO/FSSD-REDD+	GIS Specialist, FAO



Annex C. UPDATED ROADMAP FOR SPCR

ACTIVITY	LEAD	Intervals	Timelines for June, 2017 Submission	Comments
Second Joint Mission (FIP/PPCR)	GoU and MDBs		10 th -14 th October, 2016	Completed
Recruitment of Expert reviewer by CIFAU	CIFAU		24 th October, 2016	Completed
Consultation with Development Partners	GoU	-	23 rd November, 2016	Date fixed for Thursday 2 February 2017
Present SPCR preparation progress to PPCR Sub-Committee	GoU	-	8 th December, 2016	Completed PPCR focal point made a formal presentation
Disseminate advanced draft SPCR to MDBs for further review and inputs	GoU	-	31 st January, 2017	Postponed to end of January, 2017
Recruitment of TAs (Individual consultants)	GoU	4weeks	15 th February, 2017	Following GOU procedures, the consultancies aimed at supporting and review of analytical studies have been advertised in the Uganda's leading dailies as of 15/12/2016 and 13/01/2017 respectively. MWE has completed Evaluation of best bids awaiting to be sent to AfDB for No Objection.
Revised Draft SPCR (Version 3) for initial (Informal) Expert and	GoU	2 weeks	7th February, 2017	



ACTIVITY	LEAD	Intervals	Timelines for June, 2017 Submission	Comments
MDBs Review				
Revised Draft SPCR for (formal) Expert review	GoU		15 th February, 2017	Receive, read, and provide comments to GoU and MDBs.
Revise SPCR based on 2 nd Expert Review comments	GoU/MDBs	1 week	28 February, 2017	Concurrent with review process
Expert review report (submitted to GoU)	Expert Reviewer /MDBs		3 rd March	
Joint technical Mission	GoU		20 th -24 th February, 2017	The proposed date is subject to agreement between GOU and MDBs
Final draft SPCR review by Technical Planning Committee	GoU	2 weeks	8 th March	Facilitated by CCD
National Validation of SPCR	GoU		7 th March	Dates adjusted
Final validation by the NCCAC	GoU		10 th March	Dates adjusted
Finalize SPCR including Expert review inputs+ MDBs+NCCAC	GoU		14 th , March	
Disclosure of submitted SPCR document	GoU	3 weeks	15 th March	Per GoU practice, should be disclosed for 2 weeks. Additional one week recommended as a buffer
Submit investment plan to CIF AU	GoU	5 weeks	April, 14 th , 2017	Submission to the CIF 5 weeks in



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ACTIVITY	LEAD	Intervals	Timelines for June, 2017 Submission	Comments
				advance to allow for comments from CIFAU, changes, and posting online at least 4 weeks before the meeting.
PPCR Subcommittee meeting	MDB/GoU		June, 5th, 2017	Assuming the meeting takes place in the first week of June