



Eskom Management Systems to avoid or mitigate the Biodiversity impacts of Wind energy projects

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Roadmap of the presentation



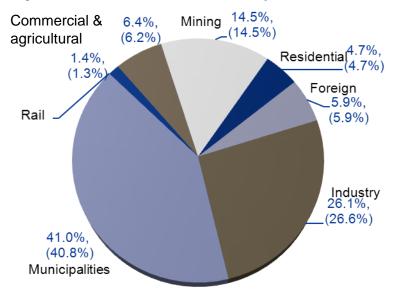
- Eskom's environmental management systems
- Eskom Policies and governance structures to mitigate biodiversity impacts
- Benefits of the Eskom /EWT Partnership to Eskom
- Wind energy projects
 - Tools to avoid or mitigate biodiversity impacts

About Eskom



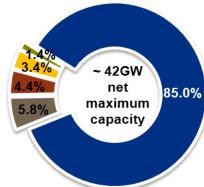
- Strategic 100% state-owned electricity utility, strongly supported by the government
- Supplies approximately 95% of South Africa's electricity and more than 40% of Africa's electricity
- As at 31 March 2012:
 - 43 473 (2011: 41 778) employees
 - 4.9 million (2011: 4.7 million) customers
 - Net maximum generating capacity of 41 647MW (2011: 41 194MW)
 - 399 750km (2011: 395 419km)
 of power lines and cables

Eskom electricity sales by customer for the year ended 31 March 2012 (31 March 2011)



Eskom's net capacity mix - 31 March 2012





Integrated managements systems



- Environmental aspects are integrated into business processes through setting and implementing policy and having robust governance structures to ensure integrated decision-making and action
- Reviewing performance so that we can act and continually improve performance

Management Environmental Policy

Continual

Improvement!

ISO 14001 ENVIRONMENTAL MANAGEMENT SYSTEMS

Checking/Corrective Action

- Monitoring & Measurement
- Nonconformance/Corrective
- & Preventive Action
- Records
- EMS Audits

Planning

- Environmental Aspects
- Legal & Other Requirements
- Objectives & Targets
- Environmental Management Program(s)

Implementation

- Structure & Responsibility
- Training, Awareness, Competence
- Communication
- EMS Documentation
- Document Control
- Operational Control
- Emergency Preparedness and Response

Environmental strategic focus areas included in the Eskom Strategy



For Eskom to be recognised as a world class utility through its environmental management practices and environmental duty of care, the following key objectives have been set:

- **1.Avoiding harm to the natural environment** minimising financial and legal liabilities
- **2.Reducing the carbon footprint** through efficient production and change of energy mix
- **3.Reducing particulate and gaseous emissions** to minimise the impact on human health and complying with regulated emission standards
- **4.Reducing fresh water usage and eliminating liquid effluent discharge** to avoid impacting water resources through effective water management processes and the use of mine water
- 5.Enhancing efficiency of waste management through reduction, reuse and recycling
- **6.Achieving legal compliance to environmental legislation** as a minimum requirement in all activities
- 7.Minimising the impact of our activities on ecosystems and enhance ecosystem services through responsible land management practices

These have been set in the Eskom Environmental Management Strategy, unpacked into the Business Plan, policies and standards set and measured against key performance indicators.

Eskom Land and Biodiversity Policy and Standard: Policy Statement



- Eskom shall ensure that in the planning, construction, operation and decommissioning of its activities measures are in place to limit the impact of its infrastructure, land-use and other resource uses on biodiversity and shall comply with all applicable legislation.
- Eskom's position on managing biodiversity impacts shall be based on the following sequence:
 - to avoid the impact;
 - if impact cannot be in total avoided, then to minimise and reduce the impact;
 - when an impact does occur, this must be mitigated and rehabilitated (restored); and
 - as a last resort, the option of an off-set must be considered in consultation with the Environmental Liaison Committee (ELC).

Eskom position statements:



PLANNING PHASE: Feasibility studies and design (new infrastructure).

- All planning related activities to be subjected to environmental assessments, which must take biodiversity related impacts, bioregional and spatial planning into consideration.
- Not to increase the biodiversity impact within special nature reserves and national parks without an appropriate Environmental Assessment.
- Not to build new infrastructure within "Important Bird Areas" (IBAs) and or bird sensitive environments as identified through the Eskom-EWT strategic partnership, without the prior engagement with the appropriate environmental NGO stakeholders (BLSA, EWT, WWF, etc.).
- Not to build new infrastructure within "Critically Endangered" biodiversity areas, as defined within the bioregional plans (as gazetted), without prior engagement with the relevant stakeholders (SANBI, Botsoc, DEA, SANParks, etc.).
- All designs of power lines shall be wildlife friendly.
- Eskom will continue to support research in areas of biodiversity research.

Eskom position statements:



OPERATING PHASE (existing infrastructure)

- All existing infrastructure must be monitored for potential biodiversity impacts during maintenance.
- All infrastructure that has the potential to impact wildlife (electrocution and collisions) must be reported, assessed and appropriate mitigation measures must be implemented.
- All Eskom-owned and/or controlled land shall be managed through an EMP that includes biodiversity related impacts.

Key deliverables of the Eskom /EWT partnership



 Developed and implemented an effective reporting system to report and identify localities of negative bird interactions with powerlines

Developed and implementation an investigation and monitoring system for negative interactions

- Established a database on negative interactions between birds and electricity structures to facilitate retrofitting and future design and placing of electricity networks and structures
 - EWT or ex-EWT employees (now in private practice) performs specialist avifaunal impact assessment on all new Eskom powerline projects to guide route and site selection.

Key deliverables of the partnership



 Implemented an effective, ongoing awareness and training campaign to familiarize Eskom staff, field investigators and the general public with the partnership and wildlife interactions.

 Facilitate implementation and tracking of mitigation measures to minimise negative interactions

 Formally integrated wildlife interactions as part of the Eskom Research program.

Benefits of the Eskom / EWT Partnership to Eskom



1) Improved Business Performance

- As a direct result of the programme, mitigation has been implemented on some poorly performing power lines, particularly sub-transmission lines, hence improving the quality of supply leading to cost savings.
- Improved reporting and mitigation of avifaunal impacts.

2) Expertise and capacity building

- The scope and variety of expertise on electricity and wildlife interactions currently
 residing within the programme is arguably unique in the world. Nowhere else has a
 comparable body of knowledge been built up on such a wide range of interactions in
 this field.
- Programme research initiatives have placed Eskom at the forefront of developments with regard to especially bird-related faults, mitigation devises and its role as an international source of information on wildlife and electricity/energy interactions.

Benefits of the Eskom / EWT Partnership to Eskom



3) Goodwill

 The association with the EWT, possibly the most visible environmental NGO in southern Africa, has effectively removed Eskom from the direct firing line as far as the environmental lobby is concerned. The programme acts as an early warning system and pro-actively addresses issues that could otherwise lead to negative publicity.

4) Cost effectiveness

- The Partnership provides a comprehensive package of expert advice and services. The EWT's extensive network of volunteer field workers is doing the bulk of the field investigations and data gathering at minimal cost to Eskom.
- The programme contributes to Environmental Impact Assessments done by the organisation, assists with investigations and detailed studies, liaises with media, and conducts public and community communication exercises.

Some examples of the deliverables of the Eskom / EWT partnership....



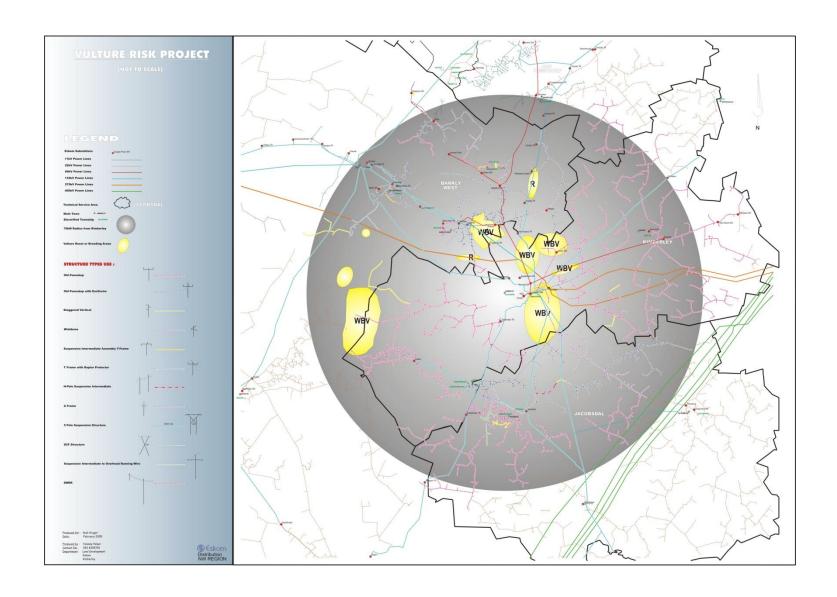






Research: Risk Assessment methodology





Research: Mitigation Products



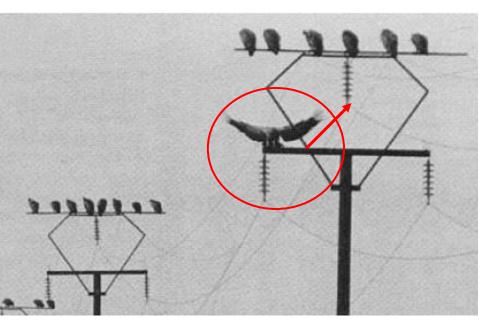
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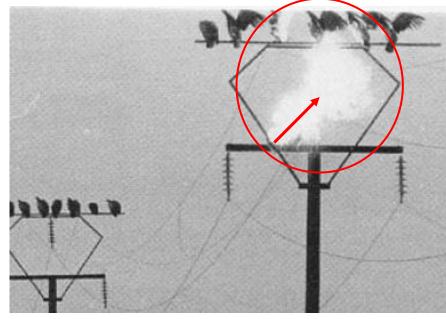


Reseach: Powerline designs



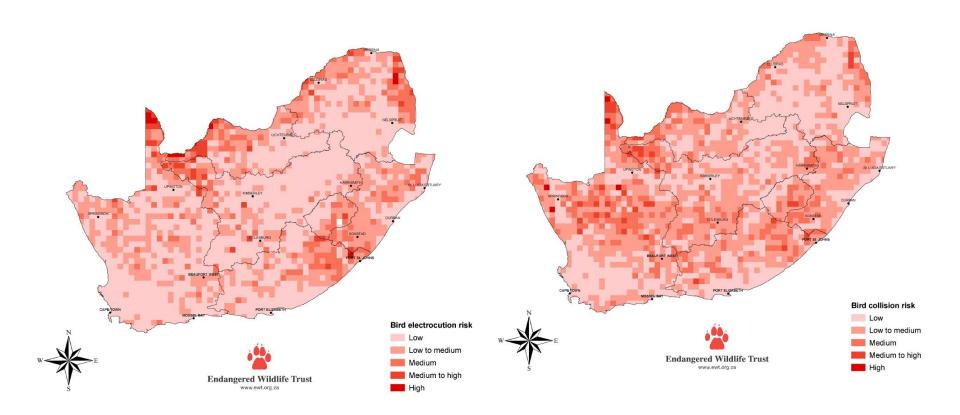
Contact incident on Watershed-Slurry Structure





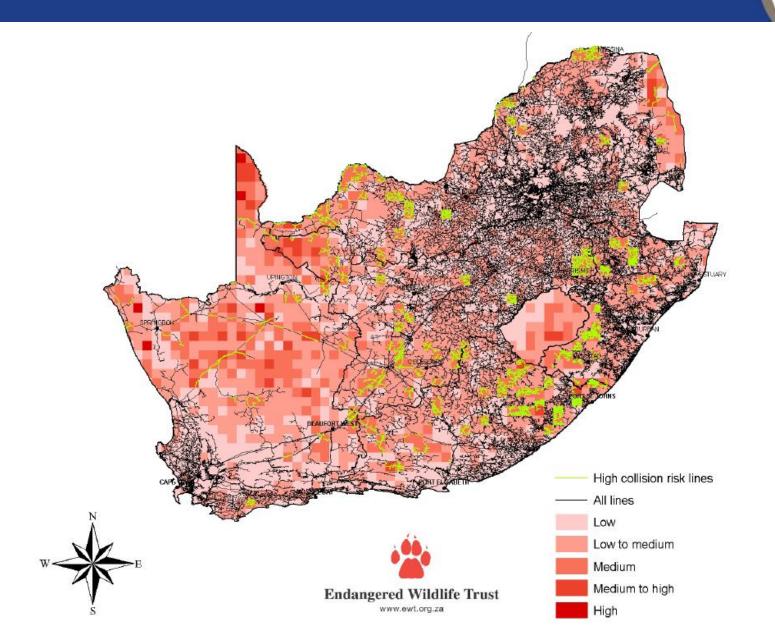
Research: Bird sensitivity maps



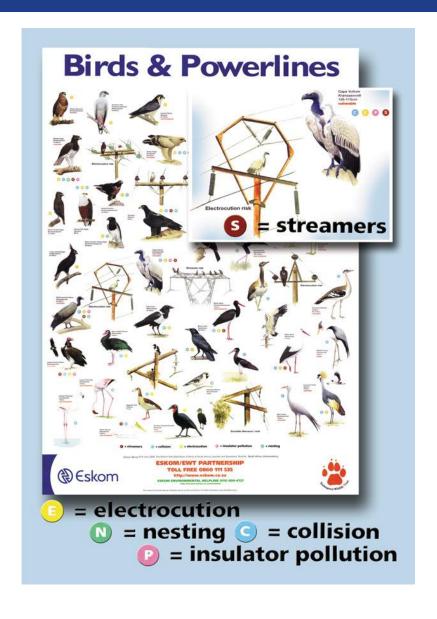


Collision risk of all powerlines

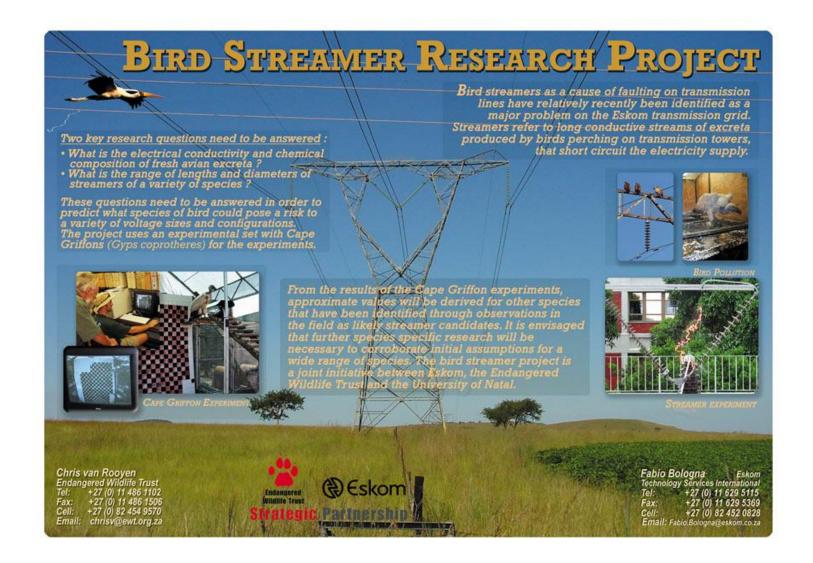




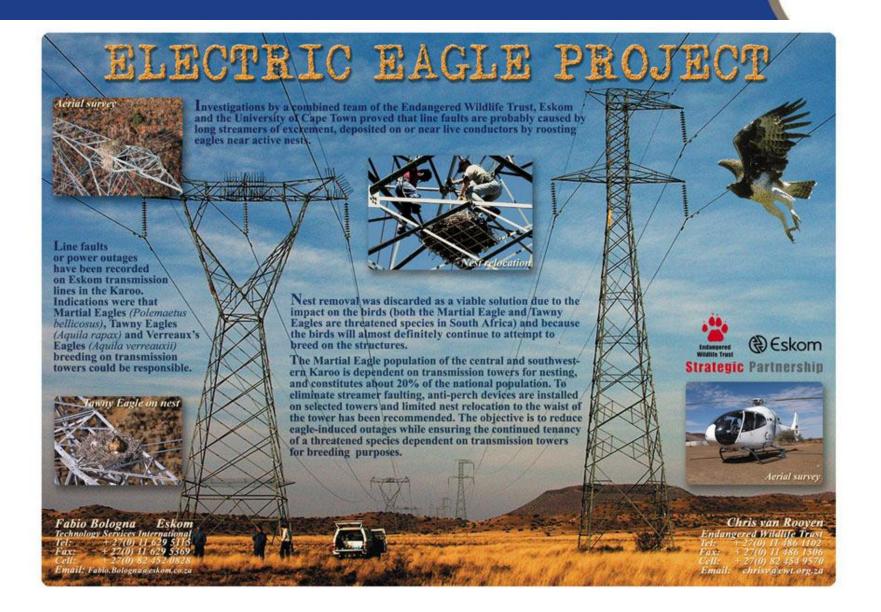




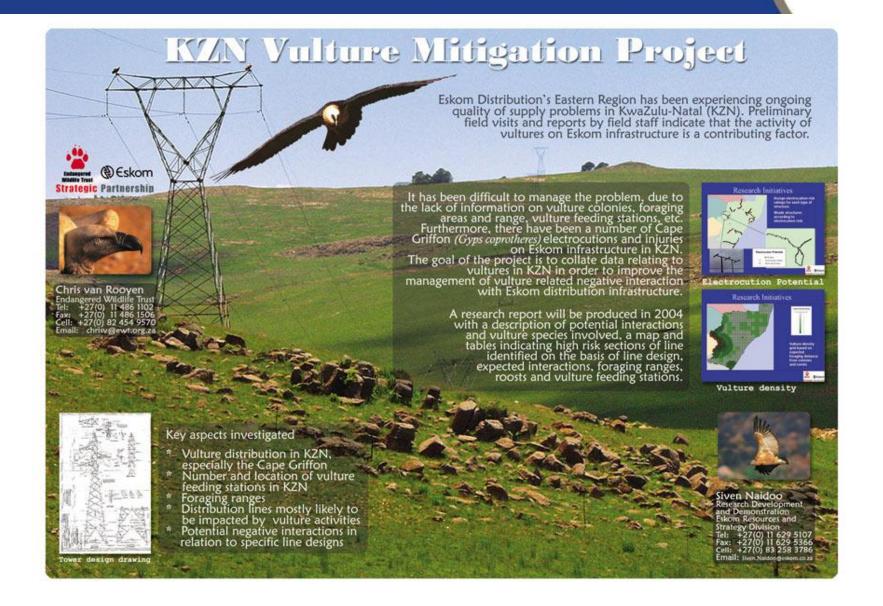














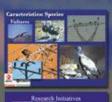




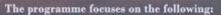


Powerline Interaction Project









- Maintaining a national incident register for all recorded wildlife mortality on electricity infrastructure
- Investigation of wildlife mortality and the provision of recommendations for the mitigation of electricity infrastructure.
- Research aimed at eliminating negative wildlife interactions with electricity infrastructure.
- Capacity building within Eskom and the Southern African Power Pool through dedicated training and awareness programmes.
- Special investigations into any aspect of wildlife interactions with electricity infrastructure.
- Bird impact assessment studies for proposed electricity lines









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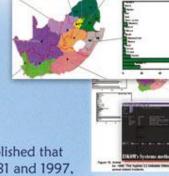












It was established that between 1981 and 1997, over 10 700 wildlife related incidents were reported on network performance systems.







Strategic Partnership

Wildlife mortality: How big is the problem?

The issue of wildlife mortality on powerlines has two ramifications: the biological impact and the business impact. In 1997 an attempt was made by the Eskom

Technology Group (currently the Resources and Strategy Group) to quantify the extent

of powerline mortality on Eskom networks.

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Tel: +27(0) 11 629 5107 Fax: +27(0) 11 629 5366 Cell: +27(0) 83 258 3786 Email: Siven Naidoo@eskom.co.za These impacts affected a minimum of 136 533 customers. Among the biologically sensitive species implicated in the incidents were cranes, bustards, pelicans, flamingos, storks and raptors.

The findings of this study have played an important role in pointing the way for future

research, resulting in the implementation of several research projects and subsequent programmes to limit wildlife mortality on powerlines.

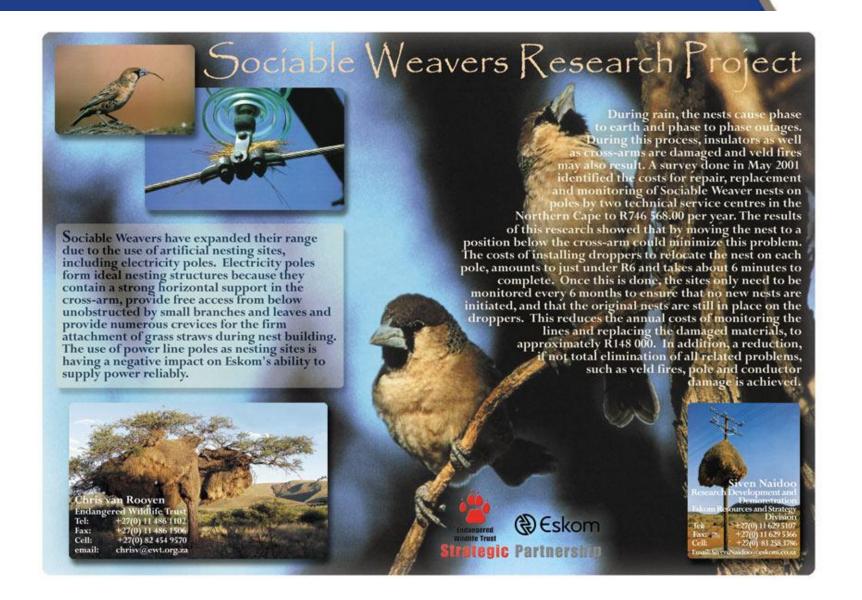
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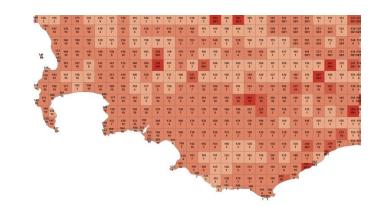




Eskom Project based approach to identify and evaluate impact of wind generation on avifauna



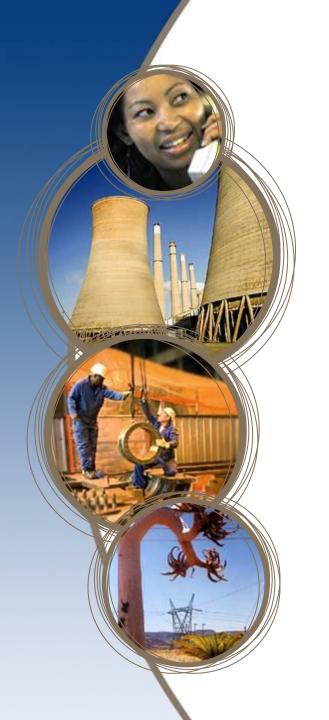
- Macro scale assessment of sensitive areas
 e.g Using Avian Wind Farm sensitivity Map
- Micro scale assessment prior to construction
 - Observation & collection of quantitative data on bird movement on site critical
 - Seasonal representation
 - Collision risk modeling
- Standardization across projects
 - Best practice guidelines for preconstruction assessment & post construction monitoring
- Impact of associated infrastructure connecting to the grid must be part of Macro and Micro assessment (holistic approach)
- Post construction monitoring at operational sites



Conclusion



- Extensive body of knowledge built up over the past 16 years through the Eskom/EWT partnership
- Biodiversity considerations integrated into all phases of the Eskom project life-cycle
 - Detailed biodiversity assessments and specialist avifaunal studies conducted for all Eskom wind energy projects
 - Studies guided by bird sensitivity maps and input from ornithological experts and site specific studies
 - Above studies guide siting and route selection including that of associated infrastructure
 - Post construction monitoring formalised to report, investigate and implement mitigation measures where possible
- Formal partnership with EWT allows networking and having access to biodiversity specialists
- Networking with other NGOs like Birdlife South Africa is a critical success factor.





Thank you!